

## TIMELINE OF MAJOR EVENTS (1999–2003)

	1999	2000	2001	2002	2003
SALES	<ul style="list-style-type: none"> <li>• Composite products business</li> <li>• Ply-veneer plant (AR)</li> <li>• Chemicals business (WA, NC)</li> <li>• 2 recycling plants (AZ, WV)</li> </ul>	<ul style="list-style-type: none"> <li>• Door business (WI)</li> <li>• Recycling plant (IL)</li> </ul>	<ul style="list-style-type: none"> <li>• Box plant (CT)</li> </ul>	<ul style="list-style-type: none"> <li>• 115,000 acres of timberlands (WA)</li> </ul>	<ul style="list-style-type: none"> <li>• 444,000 acres of timberlands (WA, TN, Carolinas)</li> <li>• Softwood lumber mill (ON)</li> </ul>
CLOSURES	<ul style="list-style-type: none"> <li>• Chip export facility (MS)</li> </ul>	<ul style="list-style-type: none"> <li>• 4 box plants (OH, IL, NJ, TX)</li> </ul>	<ul style="list-style-type: none"> <li>• Fine paper machine (WA)</li> <li>• Linerboard machine (OR)</li> <li>• Corrugating medium machine (NC)</li> <li>• Softwood lumber mill (AR)</li> <li>• Sawmill and particle-board plant (BC)</li> <li>• Sawmill, wood fiber cement and beam facilities (Mexico)</li> </ul>	<ul style="list-style-type: none"> <li>• Softwood lumber mill (BC)</li> <li>• Willamette particle-board facility (OR)</li> <li>• Oriented strand board facility (SK)</li> <li>• Willamette glulam facility (OR)</li> <li>• Willamette I-Line facility (LA)</li> <li>• Particleboard plant (LA)</li> <li>• Laminated veneer lumber mill (OR)</li> <li>• 3 packaging sheet plants (VA, OK, TX)</li> <li>• Corrugating medium mill (ON)</li> <li>• Corrugating medium machine (KY)</li> <li>• 3 recycling plants (MD, CA, OK)</li> <li>• Willamette fine paper machine (PA)</li> </ul>	<ul style="list-style-type: none"> <li>• Corrugating medium mill (OR)</li> <li>• Engineered lumber plant (OR)</li> <li>• 2 fine paper machines (WA, WI)</li> <li>• Hardwood lumber mill (AR)</li> <li>• Packaging sheet plant (KY)</li> <li>• 2 plywood mills and 1 line (AR, AL)</li> <li>• 4 softwood lumber mills (BC, WA, ON)</li> <li>• Recycling center (OR)</li> </ul>
ACQUISITIONS	<ul style="list-style-type: none"> <li>• MacMillan Bloedel Ltd: <ul style="list-style-type: none"> <li>– 635,000 acres of timberlands</li> <li>– 6.3 million acres of timber licenses</li> <li>– 19 wood products facilities</li> <li>– 31 distribution centers</li> <li>– 22 containerboard facilities</li> </ul> </li> <li>• 62,500 acres of timberlands and solid wood manufacturing assets of CSR Ltd. of Australia</li> </ul>	<ul style="list-style-type: none"> <li>• TJ International</li> <li>• 2 sawmills and related assets from CSR Ltd. of Australia</li> <li>• Coast Mountain Hardwoods (BC)</li> </ul>	<ul style="list-style-type: none"> <li>• Cedar River Paper Company</li> <li>• 68,000 acres of timber and timberlands from West Fraser Timber Co. Ltd., Uruguay</li> </ul>	<ul style="list-style-type: none"> <li>• Willamette Industries: <ul style="list-style-type: none"> <li>– 1.7 million acres of timberlands in the United States</li> <li>– 35 wood products facilities</li> <li>– 53 containerboard facilities</li> <li>– 18 cellulose fiber and fine paper facilities</li> </ul> </li> </ul>	
OTHER				<ul style="list-style-type: none"> <li>• Outsourced logging operations on licensed timberlands in Canada</li> </ul>	

## TIMELINE OF MAJOR EVENTS (2004–2007)

	2004	2005	2006	COMPLETED IN 2007	ANNOUNCED IN 2007 AND 2008
SALES	<ul style="list-style-type: none"> <li>• 270,000 acres of timberlands (GA)</li> <li>• 2 softwood lumber mills (GA, SC)</li> <li>• OSB facility (AB)</li> <li>• 2 plywood plants (SC, NC)</li> <li>• Box plant (CA)</li> <li>• Joint venture in 2 box plants (China)</li> </ul>	<ul style="list-style-type: none"> <li>• 5 softwood sawmills (BC)</li> <li>• 2 remanufacturing facilities (BC)</li> <li>• 3.2 million acres of owned and licensed timberlands in Canada</li> <li>• 635,000 acres of timberlands (BC)</li> <li>• Engineered lumber facility (OR)</li> <li>• 2 composite panels facilities (Europe)</li> </ul>	<ul style="list-style-type: none"> <li>• U.S. composite panels business</li> <li>• Composite panel facility (Europe)</li> <li>• 2 corrugated sheet plants (AR, LA)</li> <li>• Single-face packaging plant (OH)</li> </ul>	<ul style="list-style-type: none"> <li>• Canadian distribution facilities</li> <li>• Select U.S. distribution facilities</li> <li>• Veneer facility (WA)</li> <li>• Investment in New Zealand joint venture, Nelson Forests, and New Zealand management company, Weyerhaeuser New Zealand Inc.</li> <li>• 1 plywood mill (OR) previously closed</li> </ul>	<ul style="list-style-type: none"> <li>• Select U.S. distribution facilities</li> <li>• 114 containerboard, packaging and recycling locations</li> </ul>
CLOSURES	<ul style="list-style-type: none"> <li>• Softwood lumber mill (AB)</li> <li>• Paper converting facility (WA)</li> <li>• 3 packaging sheet plants (FL, OR, Mexico)</li> <li>• Utility pole operation (AR)</li> <li>• 1 box plant (KY)</li> </ul>	<ul style="list-style-type: none"> <li>• Softwood lumber mill (WA)</li> <li>• Veneer and plywood facility (OK)</li> <li>• Hardwood facility (OK)</li> <li>• Concentration yard (AR)</li> <li>• Packaging sheet feeder (TN)</li> </ul>	<ul style="list-style-type: none"> <li>• 5 box plants (OH, NY, AR, NC, IL)</li> <li>• Corrugated sheet plant (TN)</li> <li>• 2 packaging sheet feeders (AR, TX)</li> <li>• Bag plant (MO)</li> <li>• Containerboard machine (NC)</li> <li>• 3 plywood facilities (AR, OR-2)</li> <li>• 4 softwood lumber facilities (OR-2, SK)<sup>(1)</sup></li> <li>• Veneer facility (OR)</li> <li>• Pulp facility (WA)</li> <li>• 2 paper machines (ON, SK)<sup>(2)</sup></li> <li>• Wood room operation (ON)<sup>(2)</sup></li> <li>• Paper converting operation (SK)<sup>(2)</sup></li> <li>• Pulp mill (SK)<sup>(2)</sup></li> </ul>	<ul style="list-style-type: none"> <li>• 1 plywood line (LA)</li> <li>• 2 softwood lumber sawmills (OR, BC)</li> <li>• 1 Trus Joist I-Joist line (AB)</li> <li>• 1 box plant (NJ)</li> <li>• Select U.S. distribution facilities</li> <li>• 1 veneer operation (GA)</li> <li>• 1 Canadian distribution facility (ON)</li> </ul>	<ul style="list-style-type: none"> <li>• 3 softwood lumber sawmills (OR, WA, SK)</li> <li>• 1 veneer facility (SK)</li> <li>• 1 box plant (HI)</li> </ul>
ACQUISITIONS	<ul style="list-style-type: none"> <li>• Hardwood lumber mill from Aracruz Cellulose S.A., Brazil</li> </ul>		<ul style="list-style-type: none"> <li>• Maracay Homes (AZ)</li> <li>• Budres Lumber Company Inc. (MI)</li> <li>• OrganicID (CO)</li> <li>• PSA Composites, LLC (WA)</li> </ul>	<ul style="list-style-type: none"> <li>• Softwood lumber mill (OK)<sup>(3)</sup></li> </ul>	
OTHER			<ul style="list-style-type: none"> <li>• Opened new plywood mill in Uruguay (Los Piques joint venture)</li> <li>• Purchased 78,000 acres of timberlands in Uruguay</li> </ul>	<ul style="list-style-type: none"> <li>• Combination of fine paper and related assets with Domtar Inc.</li> <li>• Startup of a bag plant (NC)</li> <li>• 1 softwood lumber sawmill contract cancelled (AR)<sup>(4)</sup></li> </ul>	<ul style="list-style-type: none"> <li>• Continued construction of 2 new softwood lumber sawmills (OR, WA)</li> <li>• Partition of Uruguay joint ventures</li> </ul>

<sup>(1)</sup>Big River Lumber, Saskatchewan, closed in April 2006 and then was included in the Domtar combination in 2007.

<sup>(2)</sup>Dryden, Ontario, and Prince Albert, Saskatchewan, were closed in 2006 and then were included in the Domtar combination in 2007.

<sup>(3)</sup>Weyerhaeuser purchased the Idabel, Oklahoma, mill in 2007. Prior to purchase, this was reported as a fully consolidated contract mill.

<sup>(4)</sup>Weyerhaeuser canceled its contract with the Russellville, Arkansas, mill in 2007. Prior to the cancellation, this was reported as a fully consolidated contract mill.