

WEYERHAEUSER PROVIDES THIS GRI INDEX AS A GUIDE TO ITS ANNUAL SUSTAINABILITY REPORTING

Weyerhaeuser has prepared its sustainability disclosures for the reporting year 2024 with reference to the Global Reporting Initiative Sustainability Reporting Standards (GRI Standards). Our website is our primary sustainability reporting platform, and is used to communicate our sustainability strategy, progress and performance. We prepare our annual update of sustainability information on our website annually in reference to the GRI Standards along with other internationally recognized sustainability reporting standards and practices.

Our index is prepared with reference to Foundation 2021 (GRI 1), General Disclosures 2021 (GRI 2) and Material Topics 2021 (GRI 3). It further includes reference to all Topic-specific Standards that are determined to be material to Weyerhaeuser under the criteria of the company's materiality assessment conducted in accordance with GRI 3. For topics which are determined to be material to our company but are not found to align with any GRI disclosure indicators, Weyerhaeuser employs company-selected indicators to measure impact, communicate performance and track progress towards goals. Where those company-selected indicators are publicly disclosed, they are included in this table below the GRI-selected metrics.

| GRI 2: | GRI 2: General Disclosures | | | |
|------------|---|--|--|--|
| The Or | The Organization and its Reporting Practices | | | |
| 2-1 | Organizational details | Weyerhaeuser Company is a publicly held corporation headquartered in Seattle, Washington. Weyerhaeuser 2024 Annual Report and Form 10-K, p. 7, 9. | | |
| 2-2 | Entities included in the organization's sustainability reporting | 2024 Annual Report, p. 71. | | |
| 2-3 | Reporting period, frequency and contact point | We report on an annual basis, with the current report covering January 1, 2024 to December 31, 2024. May 1, 2025 <u>Sustainability Feedback</u> | | |
| 2-4 | Restatements of information | Restatement of one component of metrics provided for GRI 415-1, Political Contributions for fiscal years 2022 and 2023 due to implementation of a revised definition of underlying categories. | | |
| 2-5 | External assurance | Printable Resources: Carbon Record Methodology, p. 3 2024 Independent Limited Assurance Report to Weyerhaeuser Company and its Stakeholders | | |
| Activit | ies and Workers | | | |
| 2-6 2-7 | Activities, value chain and other business relationships Employees | 2024 Annual Report, p. 9-27, 50-51, 65. Stakeholder Engagement Environmental Stewardship: Responsible Wood Procurement ESG Data Table | | |
| Govern | | LOG Data Table | | |
| 2-9 | Governance structure and composition | Weyerhaeuser Notice of the 2025 Annual Meeting & Proxy Statement, 12-19. Governance Guidelines Committee Charters and Composition Maintaining Board Oversight of Sustainability | | |
| | | Amended and Restated Bylaws of Weyerhaeuser Company, p. 9-11 Governance and Corporate Responsibility Committee Charter | | |
| 2-10 | Nomination and selection of the highest governance body | 2025 Proxy Statement, p. 15, 64-66. | | |
| 2-11 | Chair of the highest governance body | 2025 Proxy Statement, p. 6, 12. | | |
| 2-12 | Role of the highest governance body in overseeing the management of impacts | 2025 Proxy Statement, p. 14. Strong Governance: Determining What Is Significant | | |

| GRI 2: 0 | GRI 2: General Disclosures, continued | | |
|--------------|---|--|--|
| Govern | Governance, continued | | |
| | | Our Strategy Governance and Corporate Responsibility Committee Charter Bylaws, p. 12-14. | |
| 2-13 | Delegation of responsibility for managing impacts | 2024 Annual Report, p. 10-17, 28. | |
| 2-14 | Role of the highest governance body in sustainability reporting | 2025 Proxy Statement, p. 6, 11. | |
| 2-15 | Conflicts of interest | Bylaws, p. 10-11. <u>Governance Guidelines</u> <u>Code of Ethics</u> , p.4, 18-24, 26-27. <u>Related Party Transactions Policy & Procedures</u> | |
| 2-16 | Communication of critical concerns | Integrity 2025 Proxy Statement, p. 19, 65. 2025 Proxy Statement, p. 6, 16-17, 20-24. | |
| 2-17 2-18 | Collective knowledge of the highest governance body Evaluation of the performance of the highest governance body | Governance Guidelines Governance and Corporate Responsibility Committee Charter 2025 Proxy Statement, 16-18. Governance Guidelines | |
| 2-19 | Remuneration policies | 2025 Proxy Statement, p. 28-35. | |
| 2-20 | Process to determine remuneration | 2025 Proxy Statement, p. 35-58. | |
| 2-21 | Annual total compensation ratio | 2025 Proxy Statement, p. 54. | |
| | y, Policies and Practices | | |
| 2-22 | Statement on sustainable development strategy | Sustainability: A Message from Our CEO | |
| | | Printable Resources: Being Transparent Sustainable Forestry Policy Environmental Policy Human Rights Policy Code of Ethics Supplier Code of Ethics Health and Safety Policy Anti-Discrimination, Anti-Harassment and Equal Employment Opportunity Policy | |
| 2-23 | Policy commitments | A Policy and Framework for Building Relationships: Canada's Aboriginal Peoples and Weyerhaeuser | |
| 2.24 | | Our Strategy Vision and Values Inclusion Integrity | |
| 2-24 | Embedding policy commitments | Strong Governance Integrity | |
| 2-25 | Processes to remediate negative impacts | Code of Ethics, p. 5-8. | |

| GRI 2: 6 | GRI 2: General Disclosures, continued | | |
|----------|--|--|--|
| Strateg | y, Policies and Practices, continued | | |
| | | Integrity How We Do It: Forest Management & Wood Products Certification Supplier Code of Ethics, p. 4. Code of Ethics, p. 8. | |
| 2-26 | Mechanisms for seeking advice and raising concerns | 2025 Proxy Statement, p. 19, 65. | |
| 2-27 | Compliance with laws and regulations | ESG Data Table 2024 Annual Report, 87-89, 94. | |
| 2-28 | Membership associations | Stakeholder Engagement | |
| Stakeho | Stakeholder Engagement | | |
| | | Determining What Is Significant Stakeholder Engagement | |
| 2-29 | Approach to stakeholder engagement | How We Do It: Forest Management & Wood Procurement Certification | |
| 2-30 | Collective bargaining agreements | ESG Data Table | |

| GRI 3: | GRI 3: Material Topics | | | |
|--------|--------------------------------------|--|---------------------------|--|
| 3-1 | Process to determine material topics | Ensuring Disciplined Risk Management Determining What Is Significant | | |
| | <u>'</u> | ENVIRONMENTAL | SOCIAL | GOVERNANCE |
| | | Very high | Very high | Very high |
| | | Climate change & natural climate solutions | Safety & health | Integrity, ethics & governance |
| | | Sustainable forestry | High | High |
| | | High | Citizenship & communities | Byproducts & waste |
| | | Air quality | Inclusion | Certification |
| | | Biodiversity | Labor | Product stewardship |
| | | Conservation | People development | Public policy |
| | | Environmental management | Moderate | Supply chains |
| | | Land use | Human rights | Moderate |
| | | Water quality | | Green building |
| | | Wildfires | | Marketing & labeling |
| | | Moderate | | |
| | | Energy efficiency | | |
| | | Water availability | | |
| | | business and importance to our stakeholders | | Governance) and level of potential impact to our neach of those groupings, topics are listed |
| 3-2 | List of material topics | alphabetically. | | |

| Biodive | <u>Biodiversity</u> | | |
|----------|--|--|--|
| | Environmental Management | | |
| GRI 3: N | GRI 3: Material Topics | | |
| | | <u>Biodiversity</u> | |
| GRI 3-3 | Management of Material Topics | Wood Procurement Policy | |
| GRI 101 | : Biodiversity 2024 | | |
| | | Threatened and Endangered Species Policy | |
| | | Environmental Policy | |
| 101-1 | Policies to halt and reverse biodiversity loss | Sustainable Forestry Policy | |
| | | How We Do It: Wildlife Habitat | |
| | | How We Do It: Riparian Buffers | |
| 101-2 | Management of biodiversity impacts | How We Do It: Forest Management & Wood Procurement Certification | |
| | | Environmental Stewardship: • Forests in the Western U.S. | |
| | | • Forests in the Southern U.S. | |
| | | Forests in the Northeastern U.S. | |
| | | Forests in Canada | |
| 101-5 | Locations with biodiversity impacts | <u>2024 Annual Report</u> , p. 11-12. | |
| | | We replant 100% of our timberlands after harvest. | |
| 101-6 | Direct drivers of biodiversity loss | How We Do It: Clearcutting | |
| 101-7 | Changes to the state of biodiversity | ESG Data Table | |
| GRI 304 | : Biodiversity 2016 | | |
| | | Environmental Stewardship: | |
| | | Forests in the Western U.S. | |
| | Operational sites owned, leased, managed in, or adjacent to, | Forests in the Southern U.S. Forests in the Northeastern U.S. | |
| | protected areas and areas of high biodiversity value outside | Forests in Canada | |
| 304-1 | protected areas | 2024 Annual Report, p. 11-12. | |
| | F1 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - | | |
| | | | |
| | Significant impacts of activities, products and services on | How We Do It: Wildlife Habitat | |
| 304-2 | biodiversity | How We Do It: Riparian Buffers Planting artists and the second s | |
| 304-3 | Habitats protected or restored | Biodiversity ESG Data Table | |
| 30-r 3 | IUCN Red List species and national conservation list species | <u> </u> | |
| 304-4 | with habitats in areas affected by operations | 2024 Annual Report, p. 11-12. | |
| Additio | Additional Metrics | | |
| | Environmental Compliance Metrics | ESG Data Table | |
| | | | |

| | Conservation Land Use | | |
|----------|-------------------------------|---|--|
| GRI 3: N | Material Topics | | |
| | | <u>Conservation</u> | |
| GRI 3-3 | Management of Material Topics | Environmental Stewardship: Conservation | |
| GRI 101 | GRI 101: Biodiversity 2024 | | |
| | - | A Policy and Framework for Building Relationships: Canada's Aboriginal Peoples and Weyerhaeuser | |
| 101-3 | Access and benefit-sharing | ESG Data Table | |
| 101-8 | Ecosystem services | ESG Data Table | |
| Additio | Additional Metrics | | |
| | Ecosystem services Metrics | ESG Data Table | |

| <u>Certifica</u> | <u>Certification</u> | | |
|------------------|--|---|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Verifying with Certification | |
| GRI 3-3 | Management of Material Topics | How We Do It: Forest Management & Wood Procurement Certification | |
| GRI 101 | : Biodiversity 2024 | | |
| 101-2 | Management of biodiversity impacts | How We Do It: Forest Management & Wood Procurement Certification | |
| | | How We Do It: Forest Management & Wood Procurement Certification | |
| 101-4 | Identification of biodiversity impacts | Building Sustainably with Wood: Sourcing Responsibly from Forests | |
| Additio | Additional Metrics | | |
| | Sustainable Forest Management Metrics | ESG Data Table | |
| | Wood and Fiber Supply Chain Sustainability Metrics | ESG Data Table | |
| | Promoting Sustainable Forestry Metrics | ESG Data Table | |

| <u>Integrit</u> | Integrity, Ethics & Governance | | |
|-----------------|---|---|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Our Values: Integrity | |
| | | Strong Governance | |
| | | Managing Cybersecurity Risk | |
| 3-3 | Management of Material Topics | Privacy Policy | |
| GRI 201 | GRI 201: Economic Performance | | |
| | | <u>2024 Annual Report</u> , p. 65-67. | |
| 201-1 | Direct economic value generated and distributed | ESG Data Table | |
| GRI 205 | GRI 205: Anti-corruption | | |
| | | <u>2024 Annual Report</u> , p. 16, 43. | |
| 205-1 | Operations assessed for risks related to corruption | <u>2025 Proxy Statement</u> , p. 14-16, 20. | |

| Integrit | Integrity, Ethics & Governance, continued | | |
|----------|--|--|--|
| | GRI 205: Anti-corruption, continued | | |
| 205-1 | Operations assessed for risks related to corruption | <u>2024 Annual Report,</u> p. 16, 43. <u>2025 Proxy Statement,</u> p. 14-16, 20. | |
| | Communication and training about anti-corruption policies | ESG Data Table Code of Ethics Supplier Code of Ethics Strong Governance: Being Ethical and Transparent | |
| 205-2 | and procedures | <u>Integrity</u> | |
| 205-3 | Confirmed incidents of corruption and actions taken | <u>2024 Annual Report</u> , p. 87. | |
| GRI 206 | : Anti-competitive Behavior | | |
| 206-1 | Legal actions for anti-competitive behavior, anti-trust, and monopoly practices | <u>2024 Annual Report</u> , p. 87-89. | |
| GRI 207 | : Тах | | |
| 207-1 | Approach to tax | <u>2024 Annual Report</u> , p. 9, 55-56, 71. | |
| 207-2 | Tax governance, control, and risk management | 2025 Proxy Statement, p. 12-15, 24-29, 55-58. Strong Governance | |
| 207-3 | Stakeholder engagement and management of concerns related to tax | Stakeholder Engagement Participating in Public Policy | |
| 207-4 | Country-by-country reporting | <u>2024 Annual Report</u> , p. 94-96. | |
| GRI 418 | : Customer Privacy | | |
| 418-1 | Substantiated complaints concerning breaches of customer privacy and losses of customer data | <u>2024 Annual Report,</u> p. 47-48. | |
| GRI 205 | : Anti-corruption | | |
| 205-1 | Operations assessed for risks related to corruption | <u>2024 Annual Report,</u> p. 16, 43. <u>2025 Proxy Statement,</u> p. 14-16, 20. | |
| 205-2 | Communication and training about anti-corruption policies and procedures | ESG Data Table Code of Ethics Supplier Code of Ethics Strong Governance: Being Ethical and Transparent Integrity | |
| 205-3 | Confirmed incidents of corruption and actions taken | 2024 Annual Report, p. 87. | |
| | : Anti-competitive Behavior | <u> </u> | |
| GINI 200 | Legal actions for anti-competitive behavior, anti-trust, and | | |
| 206-1 | monopoly practices | <u>2024 Annual Report</u> , p. 87-89. | |
| GRI 207 | : Тах | | |
| 207-1 | Approach to tax | <u>2024 Annual Report</u> , p. 9, 55-56, 71. | |
| 207-2 | Tax governance, control, and risk management | 2025 Proxy Statement, p. 12-15, 24-29, 55-58. Strong Governance | |

| Integrit | Integrity, Ethics & Governance, continued | | |
|---------------------------|--|---------------------------------------|--|
| GRI 207 | GRI 207: Tax, continued | | |
| | Stakeholder engagement and management of concerns | Stakeholder Engagement | |
| 207-3 | related to tax | Participating in Public Policy | |
| 207-4 | Country-by-country reporting | <u>2024 Annual Report</u> , p. 94-96. | |
| GRI 418: Customer Privacy | | | |
| | Substantiated complaints concerning breaches of customer | | |
| 418-1 | privacy and losses of customer data | <u>2024 Annual Report</u> , p. 47-48. | |

| Sustain | Sustainable Forestry | | |
|----------|--|--|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Sustainable Forestry | |
| 3-3 | Management of Material Topics | <u>Timberlands: Sustainable Forestry</u> | |
| GRI 301 | GRI 301: Materials | | |
| 301-1 | Materials used by weight or volume | ESG Data Table: Raw Material Use | |
| Additio | nal Metrics | | |
| | Sustainable Forest Management Metrics | ESG Data Table | |
| | Wood and Fiber Supply Chain Sustainability Metrics | ESG Data Table | |
| | Promoting Sustainable Forestry Metrics | ESG Data Table | |

| Energy | Energy Efficiency | | |
|----------|--|---|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Making Better Energy Choices | |
| 3-3 | Management of Material Topics | How We Do It: Energy Efficiency in Our Wood Products Business | |
| GRI 302 | GRI 302: Energy | | |
| 302-1 | Energy consumption within the organization | ESG Data Table | |
| 302-3 | Energy intensity | ESG Data Table | |

| | Water Availability Water Quality | | |
|----------|-------------------------------------|--|--|
| GRI 3: I | GRI 3: Material Topics | | |
| | | Environmental Stewardship: Contributing to Clean Water | |
| 3-3 | Management of Material Topics | Chemical Management Policy | |

| Water Availability Water Quality, continued | | | |
|---|--|--|--|
| GRI 303 | GRI 303: Water and Effluents | | |
| | | Environmental Stewardship: Contributing to Clean Water | |
| | | Mitigation Banking | |
| 303-1 | Interactions with water as a shared resource | How We Do It: Riparian Buffers | |
| 303-3 | Water withdrawal | ESG Data Table | |

| <u>Climate</u> | Climate Change & Natural Climate Solutions | | |
|----------------|--|--|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Decreasing Our Emissions 3 by 30: Climate Change Solutions Our Carbon Record Climate Solutions | |
| GRI 3-3 | Management of Material Topics | Carbon Principles | |
| GRI 201 | : Economic Performance | | |
| 201-2 | Financial implications and other risks and opportunities due to climate change | 2024 Annual Report, p. 4, 23-24. IFRS S2 2024 CDP Disclosure | |
| GRI 305 | : Emissions | | |
| 305-1 | Direct (Scope 1) GHG emissions | ESG Data Table | |
| 305-2 | Energy indirect (Scope 2) GHG emissions | ESG Data Table | |
| 305-3 | Other indirect (Scope 3) GHG emissions | ESG Data Table | |
| 305-4 | GHG emissions intensity | ESG Data Table | |
| 305-5 | Reduction of GHG emissions | ESG Data Table | |

| Air Qua | <u>Air Quality</u> | | |
|------------------------|---|--------------------------|--|
| GRI 3: Material Topics | | | |
| GRI 3-3 | Management of Material Topics | Decreasing Our Emissions | |
| GRI 305: Emissions | | | |
| | Nitrogen oxides (NOx), sulfur oxides (SOx), and other | | |
| 305-7 | significant air emissions | ESG Data Table | |

| Wildfire | <u>Wildfires</u> | | |
|------------------------|-------------------------------|-------------------------------------|--|
| GRI 3: Material Topics | | | |
| | | How We Do It: Managing Forest Fires | |
| 3-3 | Management of Material Topics | Fighting Fires Together | |
| Additional Metrics | | | |
| | Ecosystem Services Metrics | ESG Data Table | |

| Byprodu | Byproducts & Waste | | |
|----------|--|---|--|
| GRI 3: N | laterial Topics | | |
| | | Environmental Stewardship: Minimizing Waste | |
| | | 3 by 30: Sustainable Homes for Everyone | |
| GRI 3-3 | Management of Material Topics | Chemical Management Policy | |
| GRI 306 | GRI 306: Effluents and Waste | | |
| 306-1 | Waste generation and significant waste-related impacts | Building Sustainably with Wood | |
| | | How We Do It: Energy Efficiency in Our Wood Products Business | |
| | | TimberStrand® LSL | |
| 306-2 | Management of significant waste-related impacts | Building Sustainably with Wood: Helping Builders Reduce Waste | |
| 306-3 | Waste generated | ESG Data Table | |
| 306-4 | Waste diverted from disposal | ESG Data Table | |
| 306-5 | Waste directed to disposal | ESG Data Table | |

| <u>Labor</u> | <u>Labor</u> | | |
|--------------|---|---|--|
| GRI 3: M | GRI 3: Material Topics | | |
| | | Social Responsibility: Competitive People Practices | |
| GRI 3-3 | Management of Material Topics | Careers: Who We Are | |
| GRI 201 | : Economic Performance | | |
| 201-3 | Defined benefit plan obligations and other retirement plans | <u>2024 Annual Report</u> , p. 81-86. | |
| GRI 401 | : Employment | | |
| 401-1 | New employee hires and employee turnover | ESG Data Table | |
| 401-3 | Parental leave | Social Responsibility: Competitive People Practices | |
| GRI 402 | GRI 402: Labor/ Management Relations | | |
| 402-1 | Minimum notice periods regarding operational changes | Stakeholder Engagement | |
| GRI 407 | GRI 407: Freedom of Association and Collective Bargaining | | |
| | Operations and suppliers in which the right to freedom of | Human Rights Policy | |
| 407-1 | association and collective bargaining may be at risk | Stakeholder Engagement: Employees | |

| Safety & Health | | | |
|-----------------|---|---|--|
| | GRI 3: Material Topics | | |
| | | <u>Vision & Values: Safety</u> | |
| | | Health and Safety Policy | |
| GRI 3-3 | Management of Material Topics | Operating Safely | |
| GRI 403: | Occupational Health and Safety | | |
| 403-1 | Occupational health and safety management system | Appendix | |
| | Hazard identification, risk assessment, and incident | <u>Code of Ethics</u> , p. 5-8, 10-11. | |
| 403-2 | investigation | Appendix | |
| | | <u>Code of Ethics</u> , p. 15-16, 17. | |
| | | Appendix | |
| 403-3 | Occupational health services | Privacy Guidelines for Safety Reporting | |
| | Worker participation, consultation, and communication on | | |
| 403-4 | occupational health and safety | Appendix | |
| | | Appendix | |
| 403-5 | Worker training on occupational health and safety | ESG Data Table | |
| | | <u>Benefits</u> | |
| | | Appendix | |
| 403-6 | Promotion of worker health | Social Responsibility: Competitive People Practices | |
| | | Supplier Code of Ethics | |
| | Prevention and mitigation of occupational health and safety | Product Stewardship Policy | |
| 403-7 | impacts directly linked by business relationships | Product Stewardship & Safety Data | |
| | Workers covered by an occupational health and safety | Appendix | |
| 403-8 | management system | ESG Data Table | |
| 400.0 | | Appendix | |
| 403-9 | Work-related injuries | ESG Data Table | |
| 403-10 | Work-related ill health | Appendix | |

| People I | People Development | | |
|----------|---|------------------------|--|
| GRI 3: M | GRI 3: Material Topics | | |
| GRI 3-3 | Management of Material Topics | Developing Our People | |
| GRI 404 | GRI 404: Training and Education | | |
| 404-1 | Average hours of training per year per employee | ESG Data Table | |
| | Programs for upgrading employee skills and transition | | |
| 404-2 | assistance programs | Growth and Development | |
| | Percentage of employees receiving regular performance and | | |
| 404-3 | career development reviews | ESG Data Table | |

| Inclusio | <u>Inclusion</u> | | |
|----------------------------|--|--|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | <u>Inclusion</u> | |
| GRI 3-3 | Management of Material Topics | Building an Inclusive Culture | |
| GRI 405 | GRI 405: Diversity and Equal Opportunity | | |
| | | 2025 Proxy Statement, p. 6. | |
| 405-1 | Diversity of governance bodies and employees | Weyerhaeuser Employer Information Report (EEO-1) | |
| GRI 406: Nondiscrimination | | | |
| 406-1 | Incidents of discrimination and corrective actions taken | <u>2024 Annual Report</u> , p. 88-89. | |

| <u>Human</u> | Human Rights | | |
|--------------|--|--|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Human Rights Policy A Policy and Framework for Building Relationships: Canada's Aboriginal Peoples and Weyerhaeuser How We Do It: Forest Management and Wood Products Certification Canadian Forests Stakeholder Engagement Code of Ethics | |
| GRI 3-3 | Management of Material Topics | Supplier Code of Ethics | |
| GRI 408 | : Child Labor | | |
| 408-1 | Operations and suppliers at significant risk for incidents of child labor | No significant risks identified. How We Do It: Forest Management and Wood Products Certification Stakeholder Engagement: Suppliers | |
| GRI 409 | : Forced or Compulsory Labor | | |
| 409-1 | Operations and suppliers at significant risk for incidents of forced or compulsory labor | No significant risks identified. How We Do It: Forest Management and Wood Products Certification Stakeholder Engagement: Suppliers | |
| GRI 411 | GRI 411: Rights of Indigenous Peoples | | |
| 411-1 | Incidents of violations involving rights of Indigenous peoples | 2024 Annual Report, p. 29-31. | |

| <u>Citizens</u> | Citizenship & Communities | | |
|-----------------|-------------------------------|--|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Supporting Our Communities | |
| | | Citizenship | |
| | | 3 by 30: Thriving Rural Communities | |
| GRI 3-3 | Management of Material Topics | Social Responsibility: Providing Recreational Access | |

| <u>Citizens</u> | Citizenship & Communities, continued | | |
|--------------------|---|--|--|
| GRI 203 | GRI 203: Indirect economic impacts | | |
| | | Supporting Our Communities | |
| | | <u>Citizenship: Seedling Donations</u> | |
| | | THRIVE Program | |
| 203-1 | Infrastructure investments and services supported | ESG Data Table | |
| | | <u>Citizenship: Giving Fund</u> | |
| 203-2 | Significant indirect economic impacts | 3 by 30: Thriving Rural Communities | |
| GRI 204 | GRI 204: Procurement Practices | | |
| 204-1 | Proportion of spending on local suppliers | ESG Data Table | |
| GRI 413 | : Local Communities | | |
| | Operations with local community engagement, impact | 3 by 30: Thriving Rural Communities | |
| 413-1 | assessments, and development programs | Social Responsibility: Promoting Environmental Education | |
| | Operations with significant actual and potential negative | | |
| 413-2 | impacts on local communities | None identified. | |
| Additional Metrics | | | |
| | Employee Involvement Metrics | ESG Data Table | |
| | Community Investment Metrics | ESG Data Table | |

| <u>Supply</u> | Supply Chains | | |
|-------------------------------------|---|---------------------------------------|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Wood Procurement Policy | |
| GRI 3-3 | Management of Material Topics | Supplier Code of Ethics | |
| GRI 308 | GRI 308: Supplier Environmental Assessment | | |
| | New suppliers that were screened using environmental | | |
| 308-1 | criteria | ESG Data Table | |
| | Negative environmental impacts in the supply chain and | | |
| 308-2 | actions taken | <u>2024 Annual Report</u> , p. 88-89. | |
| GRI 414: Supplier Social Assessment | | | |
| 414-1 | New suppliers that were screened using social criteria | ESG Data Table | |
| 414-2 | Negative social impacts in the supply chain and actions taken | Grassy Narrows | |

| Public Policy | | |
|------------------------|-------------------------------|--------------------------------|
| GRI 3: Material Topics | | |
| GRI 3-3 | Management of Material Topics | Participating in Public Policy |
| GRI 415: Public Policy | | |
| 415-1 | Political contributions | ESG Data Table |

| Product Stewardship | | | |
|------------------------|---|----------------------------|--|
| GRI 3: Material Topics | | | |
| GRI 3-3 | Management of Material Topics | Product Stewardship | |
| GRI 416 | GRI 416: Customer Health and Safety | | |
| | Assessment of the health and safety impacts of product and | | |
| 416-1 | service categories | Product Safety | |
| | Incidents of noncompliance concerning the health and safety | | |
| 416-2 | impacts of products and services | 2024 Annual Report, p. 94. | |

| Green B | Green Building | | |
|----------|--|--------------------------------|--|
| GRI 3: M | GRI 3: Material Topics | | |
| | | Building Sustainably with Wood | |
| GRI 3-3 | Management of Material Topics | Sustainable Homes for Everyone | |
| Addition | Additional Metrics | | |
| | Carbon Removals (carbon stored in wood products) | ESG Data Table | |
| | Direct value generated by innovations implemented during | | |
| | the year | 2024 Annual Report, p. 4. | |

| Marketing & Labeling | | | |
|----------------------|---|---------------------------------------|--|
| GRI 3: N | GRI 3: Material Topics | | |
| | | Product Stewardship Policy | |
| GRI 3-3 | Management of Material Topics | Building Sustainably with Wood | |
| GRI 417: | GRI 417: Marketing and Labeling | | |
| | Requirements for product and service information and | | |
| 417-1 | labeling | Product Stewardship and Safety Data | |
| | Incidents of noncompliance concerning product and service | | |
| 417-2 | information and labeling | 2024 Annual Report, p. 88-89. | |
| | Incidents of noncompliance concerning marketing | | |
| 417-3 | communications | <u>2024 Annual Report</u> , p. 88-89. | |

APPENDIX: Occupational Health & Safety at Weyerhaeuser

The most fundamental characteristic of our culture at Weyerhaeuser is our deep commitment to the safety of our people. For us, safety is a core value and comes first in everything we do.

In accordance with our commitment to sharing our material sustainability data through the GRI (Global Reporting Initiative) framework, we are pleased to provide this supplemental appendix of occupational health and safety-related policies, practices and performance for the 2023 reporting period in addition to disclosure on our website and data table. Cross-references to relevant GRI indicators are placed at the beginning of each statement below. Additional Weyerhaeuser safety policies and statements can be found at the following links:

Health & Safety Policy

Code of Ethics

Supplier Code of Ethics

GRI 403: Occupational Health and Safety

(GRI 403-1 a. ii., 403-1 b., 403-8 a.) Safety is one of our company's core values. All our employees, activities and workplaces must comply with our Health and Safety Policy and our safety-related standards and procedures. Our approach to implementing worker safety is based on our company occupational health and safety management system, which focuses on managing risk and complying with regulations. Weyerhaeuser has developed an extensive set of Safety Standards that apply to the full range of Weyerhaeuser operations and occupations, with the goal of establishing and maintaining a consistently healthy and safe work environment for all employees.

(GRI 403-1 b., 403-8 a.) The safety of our contractors and other suppliers is important to us and reflected in our Supplier Code of Ethics. All our contractors are expected to have and maintain acceptable safety records, demonstrate safe practices, promptly report all safety incidents, and cooperate with incident investigations. All contractor personnel must learn site safety rules and guidelines, use adequate PPE and safety equipment, and receive health and safety training before entering any Weyerhaeuser site. Contractors must comply with regulations and contractual safety requirements. Failure to comply can be cause for contract termination. Contractors are assessed against safety criteria prior to hiring, and Weyerhaeuser leaders and managers regularly monitor performance against contract requirements.

(GRI 403-2 a.) To identify work-related hazards and assess routine and non-routine risks, we use hazard identification and risk-assessment tools based on recognized standards suitable for each type of operational environment. The goal of our hazard identification and risk-assessment process is to prevent the occurrence of any incidents. As a part of this process, every work site has an annual risk-based safety plan in which hazard-prevention activities are aligned to higher-level risks. We maintain a companywide incident database to report, monitor and analyze safety-related performance. We also conduct regular internal safety audits of our sites to ensure compliance with company and regulatory standards, share companywide best practices and identify improvement opportunities. Workers are expected to report all observed work-related hazards and hazardous situations immediately.

(GRI 403-2 d.) Weyerhaeuser's Incident Investigation Process governs our objective investigation and proper response to any employee-related or contractor-related incident. This seven-step process provides response teams with a set of robust procedures for first response and secondary actions, prioritizing employee safety while also providing controls for gathering and evaluating all information related to the incident. Our objectives in the incident investigation process are to ensure worker safety, prevent re-occurrence and meet all compliance expectations. Site leadership is responsible for developing a corrective action plan to prevent any incident from re-occurring. All employees conducting safety-related incident investigations are required to receive specific training to ensure objective evaluations and outcomes. Our internal outputs of any serious incident include a comprehensive, businesswide review and key learnings/takeaways.

(GRI 403-3, 403-10 c.iii) We provide comprehensive programs for chemical and noise exposure based on regular industrial hygiene surveys. Program elements include exposure assessments, training, health assessments and controls, including hazard elimination, substitution, engineering, administrative, communication/training and PPE. Through our Fighting Fires Together campaign, we partner with Firefighter Behavioral Health Alliance to provide specialized support and mental health resources for wildland firefighters.

(GRI 403-4) Each of our operations sites maintain an active occupational health and safety committee that consists of a cross-section of employees representing different departments, functions and shifts, chaired by an individual without other site leadership duties. Its monthly meetings are conducted according to written guidelines outlining objectives, authority and responsibilities. External auditors regularly confirm the continued integrity of these committees. These worker safety committees support each work site's risk-based safety plan, support regulatory compliance, participate in regular safety audits and incident investigations and convey teams' action items or concerns to leadership for resolution.

(GRI 403-5) All employees receive baseline safety training at hire and refresh job-specific training modules at regular intervals. Team leaders, managers and company safety experts develop targeted safety training programs and identify mandatory safety training curricula on a team and individual basis based on risk exposures and job duties. Our learning management system delivers nearly 100 different safety training modules to employees in different job categories and managerial levels. Along with virtual training, we emphasize in-person safety training sessions during onboarding and task/job-based training, along with specialized off-site safety training as needed.

(GRI 403-6 a, 403-6 b) Part of our strong safety culture is understanding the importance of preventative action. We encourage all our employees to apply the same preventative vigilance that we do for safety to our personal health. Employee medical/vision benefit plans provide access to a range of preventative care exams and screenings. Our additional offerings include mental health and addiction treatment, diabetes management and prevention, tobacco cessation, telemedicine and an Employee Assistance Program.